Monitoring and Evaluation report: evolution of PA Secure

01 Holistic approach
- From whole-of-government to whole-of-society
- Connecting to global policies
- Such as Sendai

02 Inclusive approach
- Regional/international, national, local, NGOs, academia, etc.

03 Strategic methodology
- From retro-active to pro-active
- From risk management to risk prevention

04 Strategic Flagships
- The real added value of cooperation
Monitoring and Evaluation report: stakeholder assessment and expectations

- regular contact with experts outside their own organisations,
- platforms for newfound partnerships,
- access to information and research,
- access to experts and the exchange of best practices,
- establishing contact with international partners, there have been several engagement opportunities through events and meetings that PA Secure monitors, reports on and supports.

- the engagement of the appropriate authorities to ensure stronger communications and coordination of cooperation in projects;
- focus on the middle manager level: ensuring that the middle managers get the visibility and appropriate tools for raising the profile of their PA Secure-related projects, the size and visibility of the projects will need to become stronger;
- ensuring that the resources for towards civil protection and societal security are prioritised by ensuring concrete tasks for implementation at the local level.
Monitoring and Evaluation report: MSs' involvement

Decisive role of the Joint Position and its Action Plan in increasing the MSs involvement and focusing on operative cooperation.

A high level of impact in terms of the establishing international partnerships (51.61%) and involvement in macro-regional cooperation in the BSR (38.71%).

Medium level of influence on national legislation in civil protection; the methodologies developed for risk assessment and management, policy development, training activities, cooperation with civil society organisations and crisis management procedures; modifying impact on national policy and practices in the area of civil security and the modus operandi of the respective organization.

Growing regionalisation of security policy implementation - an opportunity for PA Secure to explore in the future (transfer on a region-to-region level).
The main **challenges** connected to the coordination of the PA Secure objectives is the **relatively inconsistent commitment** amongst line ministries and the National Coordinators.

The **weak links to the EU funding programmes.** Funding opportunities are important but considering the **level of success** in securing funding through the EU, it is evident that the capacity and relevance of PA Secure’s topics are interesting also to external partners (e.g. the ECoHuCy project). The **participation in various projects with other partners** is also **witness** to the **clear ‘brand’ and profile** that the PACs have constructed around the Policy Area.

Creating a common security culture and a well-functioning cooperative structure in a macro-regional structure: solid basis for **constructing a framework and platform for cooperation.**
Monitoring and Evaluation Report: Opportunities

- Resilience thinking as increasingly important part of national policy
- Capacity building for future leadership
- Continue working with the local level for implementing actions
- Foresight/Scenarios as basis for next steps
- Strategic communication
- Increase policy makers access to translated research